2019 PERSONAL ACCELERATOR MAP





KNOWLEDGE & EXPERTISE

- Education
- Expertise
- Experiences



WORK & CALLING

- Purpose
- Roles
- Participation



VALUES AND GUIDING PRINCIPLES

- Principles
- Personal Fulfillment
- Burdens and Dreams



Doug Blumhardt has spent 40 years managing enterprise systems and consulting with companies on their strategies for operations and technology. He began his career developing nuclear missile guidance

systems for the Titan and Minuteman Missile programs and later advanced to senior executive levels at Citicorp and predecessor companies of JP Morgan Chase.

During his career, Doug served as Chief Information Officer (CIO) of one of the largest international Christian ministries. He has also served in a variety of volunteer capacities and at advisory board levels for local ministries such as Biblical Evangelism Ministries and Youth About Business (a business training program for inner-city high school students). Doug is also one of the original members of CEF.

He has spent the past 13 years leading a private consulting practice that assists companies with enterprise system strategies and related business initiatives. Doug and his wife Marilyn reside in Nashville, Tennessee and are members of Grace Community Church in Brentwood, Tennessee. They have six adult children and nine grandchildren.

"I think I am most helpful to others when they face complex and difficult decisions and issues... I help them sort out their realities, considerations, options, and perspectives (cognitively and emotionally) so that they can make rational decisions and move forward with their best options."

Places You've Lived

- Chicago, Illinois, USA
- South Bend, Indiana, USA
- Sioux Falls, South Dakota, USA
- Omaha, Nebraska, USA
- Northeast South Dakota, USA
- Fargo, North Dakota, USA

Frequently Travel To:

- Southern California, USA
- Chicago, Illinois, USA
- Northeast Region, USA
- Atlanta, Georgia, USA

Where do you expect to travel within the next 3 years?

- Northeast Region of USA
- France (business)
- Australia (business)

CEF Personality Insights Profile Strategic Thinker





KNOWLEDGE & EXPERTISE

EDUCATION

Educational Background & Other Certifications

- Stonier Graduate School of Banking, Banking Administration
- University of Nebraska, Public
 Administration and Psychology
- Centurions Program (Study Fellowship in Biblical Worldview)

Continued Learning & Top Information Sources

- Harvard Business Review
- The Economist
- Books on Economics and Worldview

EXPERTISE

Subject Matter Expertise

- Business model development
- Enterprise systems and technology
- eCommerce (B2B and B2C marketing)

Expertise Developed Through Experience, Hobbies, or Interest

- Personal financial management
- Personal professional development (career and leadership development)
- Economics and Geopolitics

EXPERIENCES

Activities Outside of Career

Trusted Adviser (called upon by many friends in areas of life, career, and finances)

Top Formative Experiences & Opportunities

1. I was raised in an adverse, difficult family environment. My father spent time in prison and became an alcoholic. I worked on a cattle ranch during summers and weekends to provide my own clothing, transportation, and other needs.

2. I enlisted in the US Air Force at 18 ... where I got in trouble with alcohol and drugs before being marvelously saved. My life was transformed, and I later had the privilege to lead my sister and then my parents to Christ.

3. In my young 20's, as a stroke of Providence, I aced a certain aptitude test and was drafted to work on software development for the Titan and Minuteman nuclear missile systems. I had a mentor during that time who has been my best friend now for 40 years.

4. In my late 20's, I obtained materials from Larry Burkett (CFC Ministries) and Ron Blue and put a disciplined financial process in place that I still maintain today. That process has been a game changer for my family and for others.

5. At age 37, I was widowed with six children (aged 16 to infant) ... that tragic loss ushered in many other changes my life including my perspectives of parenting and life in general, as well as an even deeper commitment to my role as the family provider.

6. All those developments were factors in giving me a certain kind of focus and diligence in that opened incredible windows of opportunity for me, as well as significant challenges and responsibilities. All of my possibilities were birthed in the early fires of adversity.



WORK & CALLING

PURPOSE

ROLES

Life Purpose

To use my God-given gifts, skills, and experiences to help the people that God puts in my path of life--most often to provide personal counseling on a wide range of matters including career, finances, and life issues (e.g., death of a spouse).

How You Fulfill Your Life Purpose

I am frequently contacted by friends and associates (sometimes many years since our last contact) as a trusted adviser when matters arise in their lives that they do not trust others to help them with.

For example, a younger man who I had mentored for a dozen years called me when he was diagnosed with cancer two years ago. We met before he passed away to talk through his end-of-life plans. We laughed and cried together that day. In this past year, I have helped his widow with her finances, insurance, taxes, and practical matters.

Current Occupation

Business, systems, and technology consulting

Official Role(s)

President and Managing Consultant of "Business and Technology Consulting, LLC"

Situations in Which You Are Most Effective

I think I am most helpful to others when they face complex and difficult decisions and issues. I help them sort out their realities, options, and perspectives (cognitively and emotionally) so that they can make rational decisions and move forward with their best options.

This is effectively the basis of my consulting work. I do business and system assessments for companies ranging from \$25-50 million to billions in sales ... absorbing their entire business model, identifying their complexities and problems ... and helping them develop plans and initiatives to resolve them.

PARTICIPATION

Causes or Organizations You Invest Time In:

- Christian Economic Forum (Advisory Board)
- Youth About Business (Summer Business Camp Instructor) past
- Biblical Evangelism Ministries (Adviser and Board Member) past
- Life Action Ministries (Advisory Board) past
- Gideons International (former CIO)

Conferences & Communities

- Christian Economic Forum
- Technology Conferences
- Colson Fellows (Wilberforce Forum)
- Grace Community Church (Brentwood, TN)
- The Centurions (Biblical Worldview Forum founded by Chuck Colson)



VALUES AND GUIDING PRINCIPLES

PRINCIPLES

Life verse

"Do you not know? Have you not heard? The Lord is the everlasting God, the Creator of the ends of the earth. He will not grow tired or weary, and his understanding no one can fathom. He gives strength to the weary and increases the power of the weak. Even youths grow tired and weary, and young men stumble and fall; but those who hope in the Lord will renew their strength. They will soar on wings like eagles; they will run and not grow weary, they will walk and not be faint." Isaiah 40:28-31

Rules of Life

- Marriage: Faithfulness to God's plan and purposes for the role of marriage in life.
- Effectiveness: Plan and prioritize everything you do and ask this question 100 times each day: "What is the best use of my time right now?"
- Contentment: Do everything you can, every way that you can, for everyone that you can, as often as you can.

PERSONAL FULFILLMENT

I feel most alive when:

I know that I have been the finger of God touching another person's life (particularly in situations where there was likely no one else on this earth to meet their need).

I feel most loved when:

Another person understands and acknowledges the impact I have had in their life. However, I often do helpful things anonymously and enjoy the private awareness of the impact of those actions.

BURDENS AND DREAMS

Greatest Burden:

- In the broadest sense, my greatest burden is the condition of our culture, society, and the evangelical church in America.
- At a personal level, I am challenged to determine how to invest the remainder of my life ... my consulting career has been impactful, but it will naturally phase out in a few years.

What problem in the world are you most focused on resolving?

I think the entire geopolitical world (including the United States of America) is in a state of confusion and in serious disarray. America is no longer a beacon of spiritual light to the world, a good example of culture, morality, or character to the world, a sustainable economic role model for the world, or a righteous guardian of peace and human rights throughout the world.

What one thing could enable you to solve the problem you are most focused on?

I think all of these issues are in the scope of CEF's vision and purpose. Therefore, CEF is an opportunity to have some impact in these regards. Like the sons of Issachar, we need men and women who can come to the understanding of our times and know what to do about them.